# Strategic Plan 2023 - 2026



# **Tō tātou tirohanga (Our Vision):**A just and inclusive society in which all people flourish

He tōpūtanga e ngākaunui ana ki te Tiriti o Waitangi (A Treaty committed organisation)



We are committed to working together as Māori and Pakeha as part of Te Hāhi Weteriana's 40 year bi-cultural journey



#### Tō tātou whāinga (Our Mission)

To promote and enhance the dignity of all people through:

- Providing compassionate care, support and empowerment of those most vulnerable in our community
- Building communities, neighbourhoods and a wider society that are fair and inclusive
- Challenging injustice and working for social transformation

#### Ō tatou uara (Our Values)



- Tūmanako / Hope believing that change is possible ■
- Whakaute / Respect for people and every person's unique value
- Hei kaikōrero mō te tika me te mana taurite / Social Justice inequality, unfairness and exclusion will be challenged
  - Ngākau pono / Integrity actions speak louder than words
  - Mahi tahi / Partnership strength is found in cooperation
  - Whakamana / Empowerment recognising and enhancing the mana in all people
    - Kaitiakitanga / Protection responding to the challenges of climate change



### Tō tātou kaupapa (Our Approach)

- Work together as Māori and Pakeha, committed to a bi-cultural journey
- Be radical and brave in our advocacy for social transformation
- Prioritise those who are most vulnerable
- Work where we can add value, collaborating and working in partnership with others to optimise outcomes
- Use evidence-based approaches and build quality assurance into all of our work
- Be flexible, explore and implement innovative and creative responses
- Ensure that CMM is financially and environmentally sustainable

# Our Strategic Priorities 2023 - 2026



## WesleyCare

WesleyCare provides
high quality affordable
rest-home, hospital and
palliative care and residents
feel well supported

- Maintaining connections to community and quiet spaces for activities
- · Supporting mana motuhake of kaumātua Māori
- · Developing staff induction and training
- Introducing new software
- · Being financially viable



# **Children and Families**

Children and young people/ tamariki and rangatahi are safe and have what they need to thrive; whānau/families and caregivers are strengthened to provide for the needs of their tamariki

- · Individual and group work with strong evidence base
- Supporting the mental health of tamariki through Mana Ake and schools work
- · Youth housing and independence for rangatahi
- Financial mentoring
- Increase in staff knowledge of Te Ao Māori, tikanga and te reo Māori



### **Aratupu**

Pre-school children reach their potential through the provision of high quality education and whānau support

- Provision of more intensive support to struggling tamariki and whānau
- Parent education sessions
- · Supporting whānau after their tamariki leave Aratupu



### **Housing**

Vulnerable people have warm, secure and affordable homes

- · Respond to housing need in Te Tai Poutini
- · Tenants are sustaining tenancies
- · Social housing portfolio increases in Christchurch and Blenheim
- Housing First collaboration continues with full staff teams including peer support workers



# **Building Strong Neighbourhoods**

Neighbourhoods in which all people have the opportunity to participate and contribute are strengthened

- Promoting community building activities in east Christchurch
- · Supporting clients to access primary health care
- · Growth in group work with adults
- · Promoting Neighbours Aotearoa



### **Strengthening Parish and Synod Relationships**

The Mission and Parishes across the two Synods are working collaboratively to create a just and inclusive society

- Close working relationship through sharing premises, resources and financial support
- Parishioners feeling ownership of the Mission's work



## **Strengthening our Bi-Cultural Journey**

The Mission has grown confidence as a kaupapa Tiriti organisation

- · An organisation wide approach to being a kaupapa Tiriti organisation
- Strengthened relationship with hapū, iwi and Te Taha Māori o Te Hāhi Weteriana
- Professional development for all staff, including a Māori staff network and Champions Group



# **Speaking out on Social Issues**

The Mission is recognised as an informed voice on issues of social justice by Government, the media and the public

- Data collation and analysis to inform CMM's advocacy work
- Actively participating in advocacy work of Methodist Alliance and NZ Council of Christian Social Services



# **Robust Infrastructure**

The Mission has strong and robust governance, management and financial systems

- · Ensuring appropriate policies and procedures in place
- Enabling individuals, parishes, groups and business to support CMM's work
- Overall financial sustainability
- · Implementation of Environmental Sustainability Plan
- · Increased use of software
- · Decision re future office spaces



## **Profile**

CMM has a strong public profile

- · Scope a possible name change
- · Development of media strategy
- $\boldsymbol{\cdot}$  Provision of evidence based reports on specific issues



# **Employer of Choice**

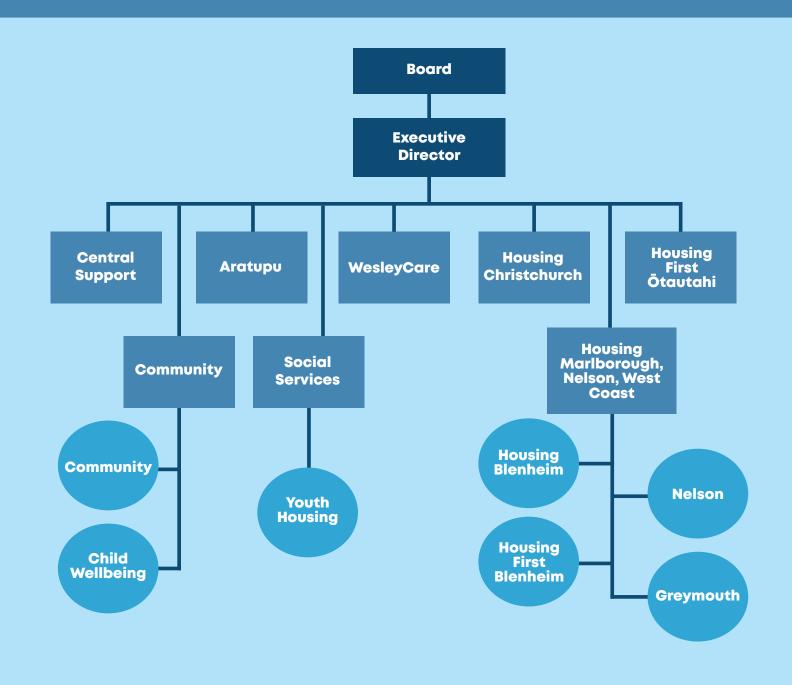
The Mission is considered to be an employer of choice

- · Induction programme, quarterly wananga and annual retreat
- Cross organisational work
- · Being a safe and healthy workplace that supports staff wellbeing
- · Living wage for all employees

# Strategic Plan 2023 - 2026



# **OUR CURRENT AREAS OF WORK**



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